Notes on proposed plan for use of negro manpower. (Not a part of the plan)

1. The fundamental conception upon which this plan is based is that the military manpower of the United States, white or black, should be assigned to duties in the Army for which it is qualified. Military considerations alone should govern war.

2. The negro does not perform his share of civil duties in time of peace in proportion to his population. He has no leaders in industrial or commercial life. He takes no part in government. Compare how he is and what he is to do. He is eminently inferior in character. He is inherently weak in character.